

**Tri-County Board of Recovery & Mental Health Services  
Board of Directors' Retreat**

**December 17, 2013**

**BOARD MEMBERS PRESENT**

Rod Austin  
Dennis Butts  
Tom DeVault  
Fawn Green  
Marianne Helmlinger  
Jerry Herbe  
Vicki Hornbeck  
Kate Ketron  
Bob Menz  
Roger Welklin

**GUESTS PRESENT**

Ross Calvin, Brown Consulting

**BOARD MEMBERS EXCUSED**

Velina Bogart  
Mandy Martin  
Jason Wagner

**BOARD STAFF PRESENT**

Terri Becker  
Jodi Long  
Mark McDaniel, Executive Director

The Tri-County Board of Recovery and Mental Health Services met at the Board office on Wednesday, December 17, 2013 for a Board Retreat. Dennis Butts called the meeting to order at 5:30 p.m.

Board staff member Jodi Long took roll call. Ten Board members were present, three were absent. The Board staff and guests introduced themselves.

**APPOINTMENT OF SECRETARY**

Kate Ketron was appointed secretary to attest to the Board meeting minutes for tonight's meeting.

**APPROVAL OF AGENDA**

The Board reviewed the revised agenda for the evening. Bob Menz made a motion to approve the revised agenda. Seconded by Kate Ketron. Vote taken. Motion carried.

**OATH OF OFFICE – Dennis Butts**

Vice-Chair Dennis Butts administered the oath of office to incoming Board Member Fawn Green.

**CONTRACT REVISION – Dennis Butts**

Dennis reported that we have used the entire 200 days initially approved in the Access Hospital Agreement. Access is taking our difficult clients as we had hoped and we have been able to keep

admissions to the State Hospital very low. We are working on ongoing length of stay and discharge planning protocols but an additional \$170,000 will need to be added to the agreement based on current utilization. Mark added that we are also looking at what Medicaid expansion will do to our overall hospital agreements. Jerry Herbe made a motion to approve an additional \$170,000 for the Access Hospital Agreement amendment for a total Agreement amount of \$340,000. Seconded by Rod Austin. Motion Carried.

### **MINUTES OF PREVIOUS MEETING – Dennis Butts**

Review and approval of the November Board meeting minutes was deferred until the regular Board meeting on January 15, 2014.

### **DRAFT STRATEGIC PLAN – Ross Calvin/Mark McDaniel**

Mark introduced Ross Calvin, Vice President of Consulting Services from Brown Consulting to go through the Board's draft strategic plan and develop priorities and strategic initiative areas for inclusion in the plan.

The goals and objectives of developing the strategic plan were briefly reviewed as well as the processes that were undertaken to assess our system and develop the draft. Industry trends such as Medicaid Expansion, the Affordable Care Act, Behavioral Health Parity, the recent merger of the Ohio Department of Mental Health and the Ohio Department of Alcohol and Drug Addiction Services, the progress of the implementation of the Health Homes Model, the needs for specialized housing, and the upcoming requirement for electronic health records were also included in the review for consideration.

Ross provided a brief summary of the components of a 'good and modern' mental health and addiction services system as outlined by SAMHSA. This is the model that the Board has decided to use in working on the overall strategic plan.

Next, Jodi and Mark provided a detailed explanation of the survey undertaken to determine the status of the eleven service areas outlined in the SAMHSA 'good and modern' system as currently provided in our system. The process was intended to determine whether services in each of the eleven domains are currently provided and if those services are being provided in a manner that is considered a best practice. This process was very helpful to identify gaps in our system based on the SAMHSA model and there was discussion regarding the status of these services and gaps in our system. Areas within the eleven service domains were also discussed that were identified through the process as having potential for service expansion.

Board members reviewed a summary of the feedback received from focus groups, stakeholder interviews and telephone surveys that were conducted by his staff. He reviewed identified strengths, weaknesses, opportunities, threats, and priorities identified by stakeholders. He noted that ninety-three community stakeholders participated in a series of six focus groups and eight stakeholders completed telephone surveys/interviews during October and November. Board members and staff reviewed and discussed the feedback and Mark provided updates on funding streams and grants that might be available to fund any new services and/or service expansion.

Discussion followed regarding areas to prioritize for service expansion such as psychiatrist recruitment and retention, supportive housing and an expanded array of services for opiate addicts, community education and advocacy/marketing, managing the move forward as a system in the

implementation of the Affordable Care Act and Medicaid Expansion, Mental Health First Aid, gambling treatment and prevention, as well as some other areas where funding may be available.

Ross and Board staff will meet tomorrow to finalize the draft based on the discussion this evening along with goals and timeframes. The revised draft will be posted to the Board's website for comments and a final document will be available for approval at the January 15 Board meeting.

**NEW BUSINESS**

There being no new business to discuss, Kate Ketron made a motion to adjourn. Seconded by Bob Menz. Vote taken. Motion carried.

The next full Board of Directors' meeting will be Wednesday, January 15, 2014 at 6:45 p.m. at the Board office.

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Dennis Butts, Vice-Chairperson

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Kate Ketron, Secretary

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Terri Becker